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KWOON CHUNG BUS HOLDINGS LIMITED

冠忠巴士集團有限公司*

(Incorporated in Bermuda with limited liability)
(Stock Code: 306)

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 2025

The board (the "Board") of directors (the "Directors") of Kwoon Chung Bus Holdings Limited (the "Company") is pleased to announce the unaudited condensed consolidated results of the Company and its subsidiaries (collectively the "Group") for the six months ended 30 September 2025 together with the comparative figures for the corresponding period in 2024. The condensed consolidated interim financial information has not been audited, but has been reviewed by the Company's audit committee.

^{*} For identification purposes only

INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

		Six months ended 30 September	
		2025	2024
	Notes	(Unaudited)	(Unaudited)
		HK\$'000	HK\$'000
REVENUE	4	1,257,542	1,112,211
Cost of services rendered		(969,163)	(901,079)
Gross profit		288,379	211,132
Other income and gains, net		42,152	59,186
Administrative expenses		(216,637)	(204,283)
Other expenses, net		(13,979)	(7,929)
Finance costs		(42,326)	(58,116)
Share of profits and losses of:			
Joint ventures		(893)	(1,675)
Associates		13,124	12,092
PROFIT BEFORE TAX	5	69,820	10,407
Income tax expense	6	(3,245)	(1,041)
PROFIT FOR THE PERIOD		66,575	9,366
Attributable to:			
Owners of the parent		66,900	6,374
Non-controlling interests		(325)	2,992
		66,575	9,366
EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT	8		
Basic		HK14.03 cents	HK1.34 cents
Diluted		HK14.02 cents	HK1.34 cents

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Six months ended 30 September	
	2025	2024
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
PROFIT FOR THE PERIOD	66,575	9,366
OTHER COMPREHENSIVE INCOME		
Other comprehensive income that may be reclassified to		
profit or loss in subsequent periods:		
Exchange differences on translation of foreign operations	5,593	8,479
Other comprehensive income that will not be reclassified to profit or loss in subsequent periods:		
Gains on property revaluation	25,503	_
Income tax effect	(6,376)	
Net other comprehensive income that will not be reclassified to		
profit or loss in subsequent periods	19,127	
OTHER COMPREHENSIVE INCOME FOR THE PERIOD,		
NET OF TAX	24,720	8,479
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	91,295	17,845
Attributable to:		
Owners of the parent	90,220	13,353
Non-controlling interests	1,075	4,492
	91,295	17,845

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		30 September	31 March
		2025	2025
	Notes	(Unaudited)	(Audited)
		HK\$'000	HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment		1,132,635	1,208,833
Investment properties		268,915	215,454
Right-of-use assets		566,131	463,711
Goodwill		201,801	201,801
Passenger service licences		1,115,389	1,115,389
Other intangible assets		362,807	313,882
Interests in joint ventures		5,924	2,000
Interests in associates		64,669	67,341
Equity investments designated at fair value			
through other comprehensive income		13,106	13,106
Financial assets at fair value through profit or loss		36,162	35,656
Prepayments, deposits and other receivables		156,399	130,707
Deferred tax assets		12,242	12,523
Total non-current assets		3,936,180	3,780,403
CURRENT ASSETS			
Inventories		45,339	43,465
Trade receivables	9	319,324	338,912
Prepayments, deposits and other receivables		125,241	206,920
Tax recoverable		96	72
Pledged time deposits and restricted cash		73,751	65,475
Cash and cash equivalents		588,033	436,955
Total current assets		1,151,784	1,091,799

	Notes	30 September 2025 (Unaudited) HK\$'000	31 March 2025 (Audited) <i>HK</i> \$'000
CURRENT LIABILITIES			
Trade payables	10	72,256	67,383
Other payables and accruals		661,947	595,043
Interest-bearing bank borrowings		160,812	127,840
Lease liabilities		101,516	68,458
Tax payable		40,369	45,627
Total current liabilities		1,036,900	904,351
NET CURRENT ASSETS		114,884	187,448
TOTAL ASSETS LESS CURRENT LIABILITIES		4,051,064	3,967,851
NON-CURRENT LIABILITIES			
Accruals		40,858	27,488
Interest-bearing bank borrowings		1,399,782	1,458,439
Lease liabilities		155,001	102,571
Other long-term liabilities		23,146	25,798
Deferred tax liabilities		203,861	197,183
Total non-current liabilities		1,822,648	1,811,479
Net assets		2,228,416	2,156,372
EQUITY			
Equity attributable to owners of the parent			
Issued capital		47,678	47,678
Reserves		2,085,949	2,014,800
		2,133,627	2,062,478
Non-controlling interests		94,789	93,894
Total aquity		2 228 416	2 156 272
Total equity		2,228,416	2,156,372

NOTES:

1. CORPORATE INFORMATION

Kwoon Chung Bus Holdings Limited is a limited liability company incorporated in Bermuda. The principal place of business of the Company is located at 3rd Floor, 8 Chong Fu Road, Chai Wan, Hong Kong.

During the period, the Company and its subsidiaries (collectively referred to as the "**Group**") were engaged in the following principal activities:

- provision of non-franchised bus, franchised bus and public light bus ("PLB") and Chinese Mainland bus services
- provision of limousine services
- provision of hotel and tourism services
- provision of other transportation services

In the opinion of the directors, the immediate holding company of the Company is Basic Faith Company Limited, a company incorporated in the British Virgin Islands, and the ultimate holding company of the Company is Infinity Faith International Company Limited, a company also incorporated in the British Virgin Islands.

2.1 BASIS OF PREPARATION

The interim condensed consolidated financial information of the Group for the six months ended 30 September 2025 has been prepared in accordance with Hong Kong Accounting Standard ("**HKAS**") 34 *Interim Financial Reporting* as issued by the Hong Kong Institute of Certified Public Accountants.

The interim condensed consolidated financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 March 2025.

The interim condensed consolidated financial information has been prepared under the historical cost convention, except for buildings classified as property, plant and equipment, investment properties, equity investments designated at fair value through other comprehensive income and financial assets at fair value through profit or loss which have been measured at fair value. The financial information is presented in Hong Kong dollars ("HK\$") and all values are rounded to the nearest thousand except when otherwise indicated.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those applied in the preparation of the Group's annual consolidated financial statements for the year ended 31 March 2025, except for the adoption of the following amended HKFRS Accounting Standard for the first time for the current period's financial information.

Amendments to HKAS 21

Lack of Exchangeability

The nature and impact of the amended HKFRS Accounting Standard are described below:

Amendments to HKAS 21 specify how an entity shall assess whether a currency is exchangeable into another currency and how it shall estimate a spot exchange rate at a measurement date when exchangeability is lacking. The amendments require disclosures of information that enable users of financial statements to understand the impact of a currency not being exchangeable. As the currencies that the Group had transacted with and the functional currencies of group entities for translation into the Group's presentation currency were exchangeable, the amendments did not have any impact on the interim condensed consolidated financial information.

3. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their services and has five reportable operating segments as follows:

- (a) the non-franchised bus segment includes the provision of non-franchised bus hire services in Hong Kong, cross-boundary passenger transportation services (other than limousine hire services) between Hong Kong and Chinese Mainland and other related services;
- (b) the limousine segment includes the provision of limousine hire services in Hong Kong and cross-boundary limousine hire services between Chinese Mainland, Hong Kong and Macau;
- (c) the franchised bus and PLB segment includes the provision of franchised bus and PLB services in Hong Kong;
- (d) the Chinese Mainland business segment includes the provision of hotel services, the operation of a scenic area, and the provision of bus services by designated routes as approved by various local governments/transport authorities in Chinese Mainland; and
- (e) the "others" segment comprises, principally, the provision of travel agency, tour and other services in Hong Kong and the provision of other transportation services.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax. The adjusted profit/loss before tax is measured consistently with the Group's profit before tax except that non-lease-related finance costs are excluded from such measurement.

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices.

Six months ended 30 September 2025 (Unaudited)

	Non- franchised bus HK\$'000	Limousine HK\$'000	Franchised bus and PLB HK\$'000	Chinese Mainland business HK\$'000	Others HK\$'000	Intersegment eliminations HK\$'000	Total <i>HK\$</i> '000
Segment revenue: External sales	916,438	147 074	123,072	69,958	100		1 257 542
Intersegment sales	10,260	147,974 66,778	540	09,930	100	(77,578)	1,257,542
Other revenue	46,477	3,256	6,714	6,325	3,778	(24,398)	42,152
other revenue						(21,000)	
Total	973,175	218,008	130,326	76,283	3,878	(101,976)	1,299,694
Segment results	116,117	16,729	4,084	(29,636)	(1,283)		106,011
Reconciliation:							
Finance costs (other than interest							
on lease liabilities)							(36,191)
Profit before tax							69,820
Six months ended 30 Sept	ember 2024	(Unaudited	1)				
	Non-		Franchised	Chinese			
	franchised		bus	Mainland		Intersegment	
	bus	Limousine	and PLB	business	Others	eliminations	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
_							
Segment revenue:	707.051	140.700	104.040	(7.024	(07		1 112 211
External sales Intersegment sales	797,951 11,137	140,780 51,585	104,949	67,834	697	(62,722)	1,112,211
Other revenue	54,687	4,328	7,646	14,106	103	(21,684)	59,186
Other revenue							
Total	863,775	196,693	112,595	81,940	800	(84,406)	1,171,397
Segment results	59,481	9,314	(4,214)	1,598	(1,187)		64,992
Reconciliation:							
Finance costs (other than interest							
on lease liabilities)							(54,585)
Profit before tax							10,407

4. REVENUE

An analysis of revenue is as follows:

	Six months ended 30 September		
	2025	2024	
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
Revenue from contracts with customers	1,254,504	1,110,332	
Revenue from other sources			
Gross rental income from certain investment			
property operating leases:			
Lease payments, including fixed payments	3,038	1,879	
Total	1,257,542	1,112,211	

5. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Six months ended 30 September		
	2025	2024	
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
Depreciation of property, plant and equipment	95,713	106,434	
Depreciation of right-of-use assets	35,151	24,527	
Amortisation of other intangible assets	7,030	6,473	
Government subsidies	(15,400)	(19,684)	
Fair value gain on financial assets at fair value through			
profit or loss	(506)	(465)	
Fair value loss/(gain) on investment properties	15,344	(2,216)	
Gain on termination of leases	(282)	_	
Impairment of trade receivables, net	1,971	5,545	
Reversal of impairment of other receivables, net	(3,744)	_	
Loss/(gain) on disposal of items of property, plant and			
equipment, net	(1,900)	1,098	
Loss on deregistration of an associate	_	1,248	
Equity-settled share option expense	_	4,546	

6. INCOME TAX

7.

Hong Kong profits tax has been provided at the rate of 16.5% (six months ended 30 September 2024: 16.5%) on the estimated assessable profits arising in Hong Kong during the period, except for one subsidiary of the Group which is a qualifying entity under the two-tiered profits tax rates regime. The first HK\$2,000,000 (2024: HK\$2,000,000) of assessable profits of this subsidiary are taxed at 8.25% (2024: 8.25%) and the remaining assessable profits are taxed at 16.5% (2024: 16.5%).

	Six months ended 30 September		
	2025	2024	
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
Current:			
Hong Kong			
Charge for the period	3,185	3,212	
Overprovision in prior periods	(3)	(3,472)	
Chinese Mainland	`,	· · · · · ·	
Charge for the period	351	_	
Underprovision in prior periods	_	1,746	
Deferred	(288)	(445)	
Total tax charge for the period	3,245	1,041	
DIVIDENDS			
	Six months ended	30 September	
	2025	2024	
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
Dividend recognised as distribution during the period:			
Final 2025 – HK4 cents (2024: HK2 cents) per ordinary share	19,071	9,536	
Dividends proposed after the end of the reporting period			
(not recognised as a liability as at 30 September):			
Proposed interim dividend – HK4 cents (2024: Nil) per ordinary share	19,071	_	
Proposed special dividend – HK6 cents (2024: Nil) per ordinary share	28,607		
	47,678		
	47,076	_	

The proposed interim and special dividends for the period were approved by the Board on 26 November 2025.

8. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic earnings per share amount is based on the profit for the period attributable to ordinary equity holders of the parent of HK\$66,900,000 (six months ended 30 September 2024: HK\$6,374,000), and the weighted average number of ordinary shares of 476,776,842 (six months ended 30 September 2024: 476,776,842) outstanding during the period.

The calculation of the diluted earnings per share amount for the six months ended 30 September 2025 is based on the profit for the period attributable to ordinary equity holders of the parent of HK\$66,900,000, and the weighted average number of ordinary shares of 476,776,842 outstanding during the period, as used in the basic earnings per share calculation, and the weighted average number of ordinary shares of 234,633 assumed to have been issued at no consideration on the deemed exercise of all dilutive share options.

No adjustment has been made to the basic earnings per share amount presented for the six months ended 30 September 2024 in respect of a dilution as the impact of the share options outstanding had no dilutive effect on the basic earnings per share amount presented.

9. TRADE RECEIVABLES

	30 September	31 March
	2025	2025
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
Trade receivables	353,677	371,300
Impairment	(34,353)	(32,388)
Net carrying amount	319,324	338,912

The Group allows an average credit period ranging from 30 to 90 days for its trade debtors. The Group seeks to maintain strict control over its outstanding receivables and overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing.

Included in the Group's trade receivables are an amount due from a joint venture of HK\$4,202,000 (31 March 2025: HK\$17,006,000) and amounts due from associates of Nil (31 March 2025: HK\$13,342,000), which are repayable within 90 days.

An ageing analysis of the trade receivables as at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	30 September	31 March
	2025	2025
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
Within 30 days	117,332	117,947
31 to 60 days	69,629	129,671
61 to 90 days	51,921	36,126
Over 90 days	80,442	55,168
Total	319,324	338,912

10. TRADE PAYABLES

An ageing analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	30 September	31 March
	2025	2025
	(Unaudited)	(Audited)
	HK\$'000	HK\$'000
Within 30 days	41,781	43,353
31 to 60 days	8,489	6,515
61 to 90 days	2,417	949
Over 90 days	19,569	16,566
Total	72,256	67,383

The trade payables are non-interest-bearing and are normally settled on 60-day terms.

INTERIM AND SPECIAL DIVIDENDS

At a meeting of the Board held on 26 November 2025, the Directors resolved to pay an interim dividend of HK4 cents per ordinary share for the six months ended 30 September 2025 (2024: Nil). In addition, 2025 marks the 60th anniversary of the Group, in view of the cash position as at 30 September 2025, the Directors also resolved to pay a special dividend of HK6 cents per ordinary share for the six months ended 30 September 2025 (2024: Nil). The interim and special dividends will be paid on or about Friday, 19 December 2025 to the shareholders whose names appear on the register of members of the Company on Friday, 12 December 2025.

CLOSURE OF REGISTER OF MEMBERS

For determining the entitlement to the interim and special dividends, the register of members of the Company will be closed from Wednesday, 10 December 2025 to Friday, 12 December 2025, both days inclusive, during which period no transfer of shares of the Company will be registered. In order to qualify for the interim and special dividends, unregistered holders of shares of the Company should ensure that all transfers of shares accompanied by the relevant share certificates and appropriate transfer forms must be lodged with the office of the Company's share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at Shops 1712–16, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, for registration not later than 4:30 p.m. on Tuesday, 9 December 2025.

MANAGEMENT DISCUSSION AND ANALYSIS RESULTS

For the six months ended 30 September 2025 (the "**Reporting Period**"), the Group recorded unaudited consolidated profit attributable to owners of the parent of approximately HK\$66.9 million. Revenue of the Group for the Reporting Period was approximately HK\$1,257.5 million, representing an increase of 13.1% as compared to approximately HK\$1,112.2 million for the corresponding period in 2024 (the "**Last Period**"). Gross profit of the Group for the Reporting Period was approximately HK\$288.4 million, representing an increase of 36.6% as compared to approximately HK\$211.1 million for the Last Period. The gross profit margin maintained a steady growth at 22.9% in the Reporting Period compared to 19.0% in the Last Period.

Throughout the Reporting Period, all business segments in the Group maintained solid performance. The ongoing recovery of tourism in Hong Kong and Chinese Mainland, which significantly enhanced passenger transport demand and consequently led to higher sales revenue during the Reporting Period.

The rise in overall operating costs was primarily attributable to an increase in labour costs and vehicle maintenance costs. Nonetheless, the reduction in fuel costs partially offset the aforementioned increases, coupled with the Group's continued implementation of effective cost control measures, resulting in a continuous improvement in overall gross profit margin in the Reporting Period. Furthermore, the overall decline in the Hong Kong Interbank Offered Rate in comparison to the Last Period reduced finance costs during the Reporting Period.

REVIEW OF OPERATIONS

1. Non-franchised Bus Segment

Trans-Island Chinalink Bus Company Limited, a wholly-owned subsidiary of the Company, is one of the leading non-franchised cross-boundary bus service operators in Hong Kong. Kwoon Chung Motors Company, Limited is the flagship wholly-owned subsidiary of the Company that provides local non-franchised bus services.

The non-franchised bus services provided by the Group include: (i) cross-boundary transport between Chinese Mainland and Hong Kong and (ii) local transport in Hong Kong, which comprises scheduled service (mainly to student, employee, resident) and non-scheduled service (mainly to tour and contract hire). The Group continues to be the largest non-franchised public bus operator in Hong Kong in terms of the size of bus fleet. The non-franchised bus services continue to be the core business of the Group.

The revenue of non-franchised bus services for the Reporting Period was approximately HK\$916.4 million, representing an increase of 14.8% as compared to approximately HK\$798.0 million for the Last Period. The performance of non-franchised bus segment continued to achieve steadily and profitable growth, mainly attributable to the increase in inbound and outbound passenger traffic in Hong Kong and the Group's strong foundation of local bus services.

Furthermore, the introduction of imported labour has effectively alleviated the problem of driver shortage and provided a stable workforce to support vehicle deployment. It positively impacts the enhancement of the fleet's carrying capacity to accommodate the rising demand for passenger transport, particularly during holidays and special events when transportation needs significantly increase.

2. Limousine Segment

Intercontinental Limousine Company Limited and Kwoon Chung Trans-Island Travel Company Limited, both are the wholly-owned subsidiaries of the Company that provide VIP of hotels, corporate clients and leisure travelers with safe, reliable, professional and high quality limousine transfer service between Chinese Mainland, Hong Kong and Macau.

The revenue of limousine services for the Reporting Period was approximately HK\$148.0 million, representing an increase of 5.1% as compared to approximately HK\$140.8 million for the Last Period. With the ongoing increase in visitors to Hong Kong, demand for the premium private transportation services between Hong Kong, Chinese Mainland and Macau has been boosted, resulting in revenue stability for the limousine segment.

3. Franchised Bus and PLB Segment

New Lantao Bus Company (1973) Limited ("NLB"), a 99.99%-owned subsidiary of the Company, is a franchised bus service operator based in Lantau Island. NLB also runs several franchised cross-boundary port routes between Shenzhen Bay Port and New Territories West and between the Hong Kong-Zhuhai-Macao Bridge Port and Lantau Island. Coronet Ray Development Limited, the wholly-owned subsidiary of the Company that operates one green public light bus ("PLB") route, connecting the Hong Kong Port of the Hong Kong-Zhuhai-Macao Bridge and Tung Chung.

Fare revenue of NLB for the Reporting Period was approximately HK\$121.6 million, representing an increase of 16.6% as compared to approximately HK\$104.3 million for the Last Period. The increase was mainly attributable to the implementation of new fares of NLB from 5 January 2025, and the change in the travel and consumption patterns of Hong Kong citizens also drove the growth of NLB's patronage. Furthermore, the management has focused on improving operational efficiency, resulting in ongoing improvement of the business performance of NLB.

4. Chinese Mainland Business Segment

Revenue of the Chinese Mainland business for the Reporting Period was approximately HK\$70.0 million, representing an increase of 3.2% as compared to approximately HK\$67.8 million for the Last Period. The Chinese Mainland business segment continued to record a stable performance in the Reporting Period, which was driven by the steady recovery of the tourism industry in Chinese Mainland.

(a) Lixian Bipenggou Tourism Development Co., Ltd. ("Bipenggou Tourism")
As at 30 September 2025, the Group owned 67.807% equity interest in Bipenggou Tourism.

Bipenggou is located within the Solo Valley in Putou Rural area, Lixian County, Aba Prefecture. With the official opening of the Wenma Expressway in 2020, Bipenggou has developed into one of the most popular destinations for tourists all over the world and the back garden of the people of Chengdu with its inherent geographical advantages and convenient access. Bipenggou was titled the World Natural Heritage, the World Network of Biosphere Reserves, the National AAAA Tourist Scenic Spot, and was awarded as the National Ecotourism Demonstration Zone and the Sichuan Provincial Ecotourism Demonstration Zone. Health and wellness tourism have become travel preferences among domestic travelers after the pandemic. Bipenggou will be a sought after destination by travel enthusiasts and become even more popular for both domestic and foreign travelers.

As of the date of this announcement, the number of visitors to Bipenggou in 2025 has surpassed 1 million, setting a new historical benchmark for the scenic area during the same period. The management has consistently dedicated efforts to enhancing service quality, continuously refining the scenic area entry procedures, and ensuring a more comfortable and expedient experience for visitors.

(b) Chongqing Grand Hotel Co., Ltd. ("CQ Hotel")
As at 30 September 2025, the Group owned 100% equity interest in CQ Hotel which operates a 3-star 26-storey hotel, namely Chongqing Grand Hotel in Chongqing, Chinese Mainland.

During the Reporting Period, the operation of Chongqing Grand Hotel changed from a combination of commercial leasing and hotel services to the current operation of full commercial leasing. After careful consideration of the current and expected operating conditions of the Chongqing Grand Hotel, the management believes that operating Chongqing Grand Hotel in the form of full commercial leasing will help increase the flexibility of cash flow and enhance the financial resilience of CQ Hotel by exploring new sources of income and optimizing the expenditure structure.

(c) Hubei Shenzhou Transport Holdings Co., Ltd. ("Hubei Shenzhou")
 As at 30 September 2025, the Group owned 100% equity interest in Hubei Shenzhou. Hubei Shenzhou operates a long-distance bus terminal, a public bus

transport company and other transportation related business in Xiangyang City and

Nanzhang County, Hubei Province.

With the extension and development of rail transport, the domestic road passenger transportation business in Chinese Mainland has been significantly affected in recent years. The management of the Group is focusing efforts on studying how to utilize the existing resources to adjust the core business and exploring the opportunities of enterprise transformation. The old diesel buses operating in Nanzhang County have all been replaced by electric buses, which have been commended by the local government and appreciated by the public so as to bring both economic and social benefits in the coming future. In order to make better use of resources and create new business opportunities, the management is examining ways to enhance the use of the lands on which the passenger terminals are situated and will engage more actively in seeking collaboration partners to bring more possibilities to the Group.

FUTURE PROSPECTS

The aging demographic of drivers and the continued shrinkage of the local workforce will constitute sustained personnel challenges for the Group, while the current quota for imported labour is inadequate to address the driver shortage. As connectivity between Hong Kong and Chinese Mainland continues to strengthen and the number of visitors to Hong Kong stabilizes, the rising demand for local coach and cross-boundary bus services has intensified the Group's manpower shortage. The Group will conduct a review of the salary structure to retain current bus captains and attract prospective recruits. At the same time, the Group also hopes that the Government will review the current labour importation scheme, evaluate the manpower requirements of the transportation sector, and contemplate increasing the quota for imported labour, thereby contributing to the enhancement of the industry's service quality.

The Group remains cautiously optimistic about its financial performance for the second half of the year. Various external risks and uncertainties, including but not limited to fuel price volatility, wage pressure and interest rate volatility, continue to create instability in the Group's operating costs. The Group will continue its cost control measures by focusing on operational efficiency.

On the other hand, the completion of key infrastructure projects has created favorable conditions for the Group's business growth. The expanded Terminal 2 of Hong Kong International Airport has been opened in phases since September this year. The Group's cross-boundary bus and limousine ticketing counters and boarding points have also been relocated to the coach hall of Terminal 2, providing passengers with more convenient and efficient cross-boundary transportation options. In addition, the new Huanggang Port building is on track to be operational in 2026. These infrastructure improvements expand travel options for passengers and increase the regional connectivity, which are crucial to the Group to improve the operational efficiency and promote the passenger flow.

As more businesses enter the digital age, the Group is dedicated to stay current with technological advancements and digitalizing our operations, such as the automation of the ticketing process to enhance the passenger experience. Digitalization can also support to the Group's sustainability goals by reducing carbon emissions through enhanced vehicle performance, optimized routing, and improved fuel efficiency.

LIQUIDITY AND FINANCIAL RESOURCES

Funding for the Group's operations during the six months ended 30 September 2025 was sourced mainly from internally generated cash flows, with shortfalls being financed mainly by borrowings from banks. As at 30 September 2025, the total outstanding indebtedness was approximately HK\$1,560.6 million (31 March 2025: HK\$1,586.3 million). The indebtedness comprised mainly term loans from banks in Hong Kong and Chinese Mainland, denominated in Hong Kong dollars ("HKD") and Renminbi ("RMB") respectively, and funds were deployed mainly for the purchase of capital assets and related investments. As at 30 September 2025, the Group's gearing ratio, which is computed based on dividing the total outstanding indebtedness by the total equity, was approximately 70.0% (31 March 2025: 73.6%).

FUNDING AND TREASURY POLICIES, AND FINANCIAL RISK MANAGEMENT

The Group maintains prudent funding and treasury policies towards its overall business operations, with an aim to minimize financial risks. All prospective material investments or capital assets will be financed by internal cash flows from operations, bank facilities or other viable forms of finance in Hong Kong and/or Chinese Mainland.

The investments and related liabilities, income and expenditure of the Group for its Hong Kong and Chinese Mainland operations are mainly denominated in HKD and RMB, respectively. The Group has been watchful of the exchange rates of HKD against RMB, and will formulate plans to hedge against major foreign currency exchange risks if and when necessary.

EMPLOYEES AND REMUNERATION POLICIES

As at 30 September 2025, the Group employed approximately 4,720 employees (31 March 2025: 4,640 employees) in Chinese Mainland, Hong Kong and Macau. The Group recruits, employs, remunerates and promotes its employees based on their qualifications, experience, skills, performance and contributions. Remuneration is offered with reference to market rates. Salary and/or promotion review is conducted upon performance appraisal by management on a regular basis. Discretionary year-end bonus and share options, if applicable, are granted to eligible employees, in accordance with the Group's performance and individual's contribution. In-house orientation and on-the-job training are arranged for the employees all year around. Employees are encouraged to attend job-related seminars, courses and programs organized by professional or educational institutions.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE AND THE MODEL CODE

The Board is of the view that the Company has complied with the code provisions in the Corporate Governance Code as set out in Appendix C1 to the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") throughout the six months ended 30 September 2025.

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 to the Listing Rules for securities transactions by Directors. Having made specific enquiry of all Directors, all Directors have complied with the required standard set out in the Model Code regarding securities transactions by Directors throughout the six months ended 30 September 2025.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY Neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the six months ended 30 September 2025.

AUDIT COMMITTEE

The Company has an audit committee ("Audit Committee") which was established in compliance with Rule 3.21 of the Listing Rules for the purpose of reviewing and providing supervision over the Group's financial reporting process and internal controls. The Audit Committee comprises three independent non-executive Directors. The interim condensed consolidated financial information of the Group has been reviewed by the Audit Committee.

PUBLICATION OF INTERIM RESULTS ON THE WEBSITES OF THE STOCK EXCHANGE AND THE COMPANY

This announcement is published on the website of the Stock Exchange (www.hkexnews.hk) and that of the Company (www.kcbh.com.hk). The interim report of the Group for the six months ended 30 September 2025 containing all the information required by the Listing Rules will be sent to shareholders of the Company and published on the websites of the Stock Exchange and the Company in accordance with the Listing Rules in due course.

APPRECIATION

On behalf of the Board, I would like to take this opportunity to express my hearty gratitude to the Group's business partners, shareholders, and loyal and diligent staff.

On behalf of the Board

Kwoon Chung Bus Holdings Limited

Wong Leung Pak, Matthew, SBS

Chairman

Hong Kong, 26 November 2025

As at the date of this announcement, the Board comprises Mr. Wong Leung Pak, Matthew, SBS, Mr. Wong Cheuk On, James and Mr. Lo Man Po as executive Directors and Mr. James Mathew Fong, Mr. Chan Fong Kong, Francis and Ms. Cheung Ka Wan as independent non-executive Directors.